

# Monopsony

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GCE A-LEVEL & IB ECONOMICS

# Lesson Structure

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- Monopsony
  - Characteristics
  - Conditions for a Monopsony
  - Monopsony in the Labour Market
  - Costs and Benefits to Stakeholders
  - Counteracting Monopsonies
  - Evaluation

# Price of Milk in the UK

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Let's watch this video about protests by UK dairy farmers:

<https://www.theguardian.com/business/2015/aug/11/milk-price-row-key-questions>

What are some reasons that milk is so cheap in the UK?

Why can't farmers influence the price of milk?



# Price of Milk in the UK

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To maximise profits, firms tend to minimise cost and reduce pay to suppliers when they have sufficient bargaining power. This helps them maintain their price competitiveness.

Individual farmers are unable to charge higher prices for their milk as they can only sell it to major supermarkets like Tesco, Asda etc. As a result, they have to accept their low prices.



# Monopsony

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A **pure monopsony** is when there is only **one buyer** in the entire market.

In the market for milk, supermarkets that dominate the purchase of milk have **monopsony power** over its suppliers.

With huge bargaining power, monopsonists can **set prices** on how much to pay suppliers. The price they set depends on their marginal cost, and marginal revenue from buying one more unit from their supplier.

In general, you can expect **monopsonists pay suppliers less** when compared to a normal competitive market with more buyers.

# Monopsony Examples



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# Amazon's Influence

*"If you haven't been following the recent Amazon news: Back in May a dispute between [Amazon and Hachette](#), a major publishing house, broke out into open commercial warfare. Amazon had been demanding a larger cut of the price of Hachette books it sells; when Hachette balked, Amazon began disrupting the publisher's sales. Hachette books weren't banned outright from Amazon's site, but Amazon began delaying their delivery, raising their prices, and/or steering customers to other publishers."*

The New York Times

Opinion

## Amazon's Monopsony Is Not O.K.



By Paul Krugman

Oct. 19, 2014



Amazon.com, the giant online retailer, has too much power, and it uses that power in ways that hurt America.

<https://www.nytimes.com/2014/10/20/opinion/paul-krugman-amazons-monopsony-is-not-ok.html>



# Conditions for a Monopsony

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We can see Amazon has other ways to exert monopsony power over book publishers who have little choice than to sell on Amazon for online sales. But where does this power come from?



**amazon.com**<sup>®</sup>



# Conditions for a Monopsony

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As a seller, [Amazon dominates](#) 42% of the online book sales market and 89% of the e-book market. A monopolist and major distributor, Amazon helps publish a significant amount of books. This means the number of other online book sellers are limited as the market is highly concentrated. Because most people buy the final product from Amazon, suppliers (book publishers) need to work with Amazon to access the market.



**amazon.com**<sup>®</sup>

Hence we can see when a firm increases their market share to a significant level, or is a **monopoly** they have more monopsony power over their suppliers.

# Monopsony and the Labour Market

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Another common monopsony is when there is a **sole employer in the labour market**.

Labour is a type of factor input (raw material) for a firm to produce goods and services. Hence, industries with only one employer are can be regarded as monopsonists as well.

Can you think of any examples of sole employers in the UK?

# Monopsony and the Labour Market

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Can you think of any examples of sole employers in the UK?



# Conditions for a Monopsony

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What conditions are required in order for a sole employer to occur?

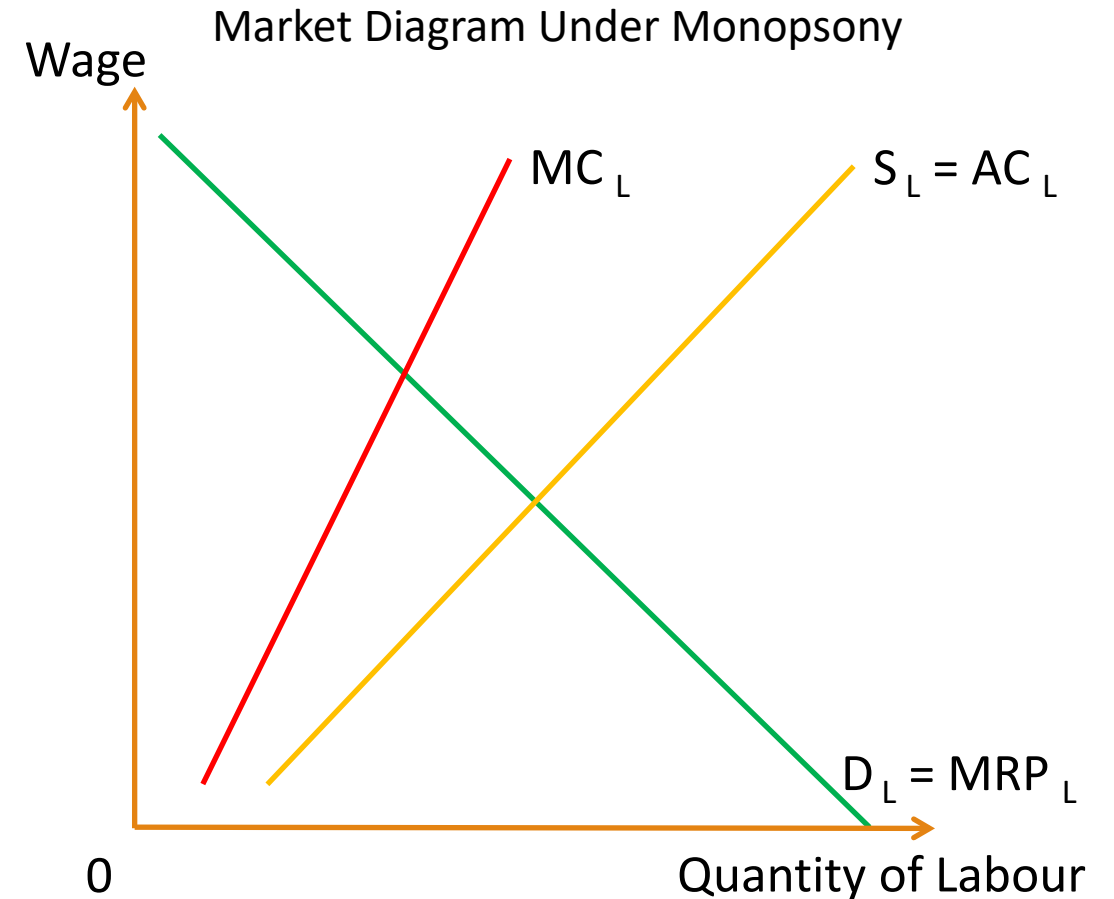
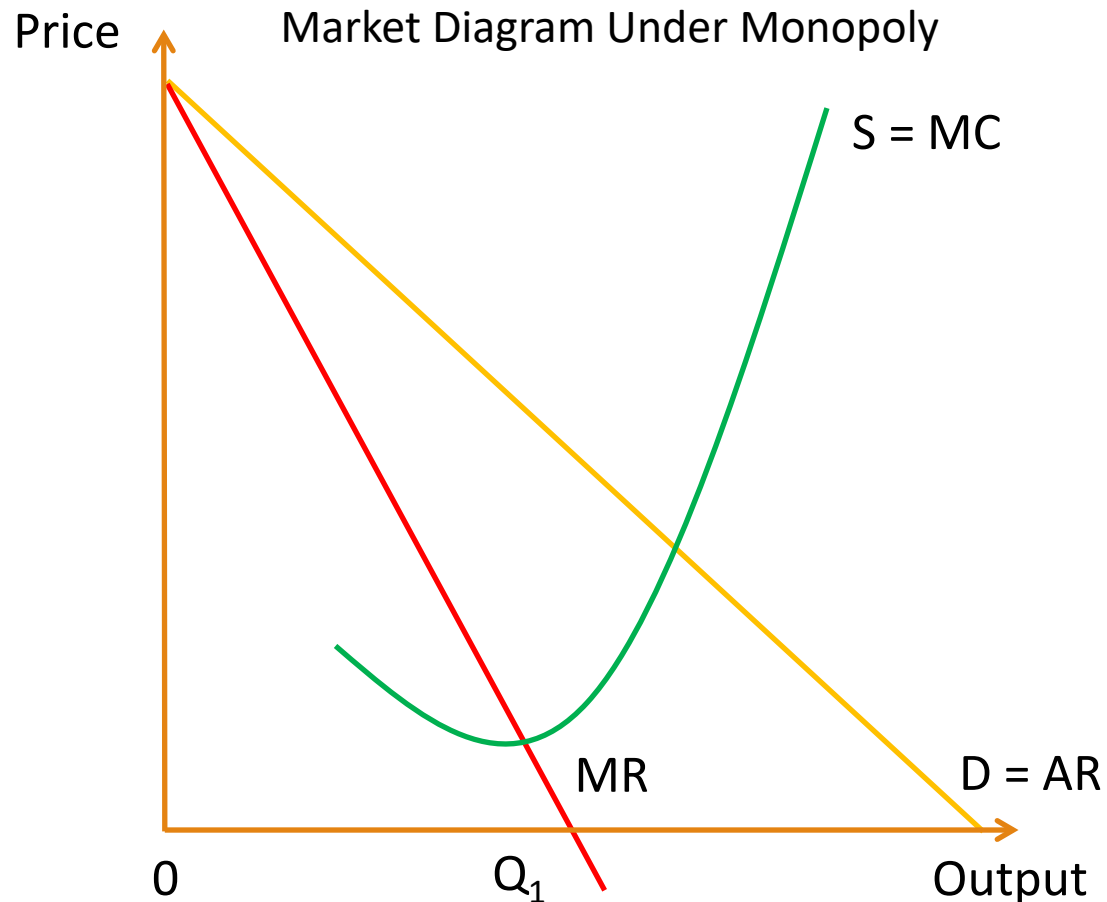
The government is a monopsony when hiring **government-related jobs** as we can see in the previous example. For example, the UK Army and congress is the only body that hires soldiers and MPs.

**Geographical immobility** is another factor – there may only be one Thai restaurant hiring curry chefs if you live on Easter Island, and cannot move elsewhere (or it may be too costly to).

**Control of natural resources (land)** - when DeBeers owned most diamond mines in the world, then they are likely the only company hiring diamond miners... this tends to happen in developing countries when MNCs extract the natural resources there, of which they have ownership

# Monopsony Diagram

\*Not specifically required for Edexcel, but needed for AQA



The monopsony diagram is just the monopoly diagram with Demand and Supply switched around!

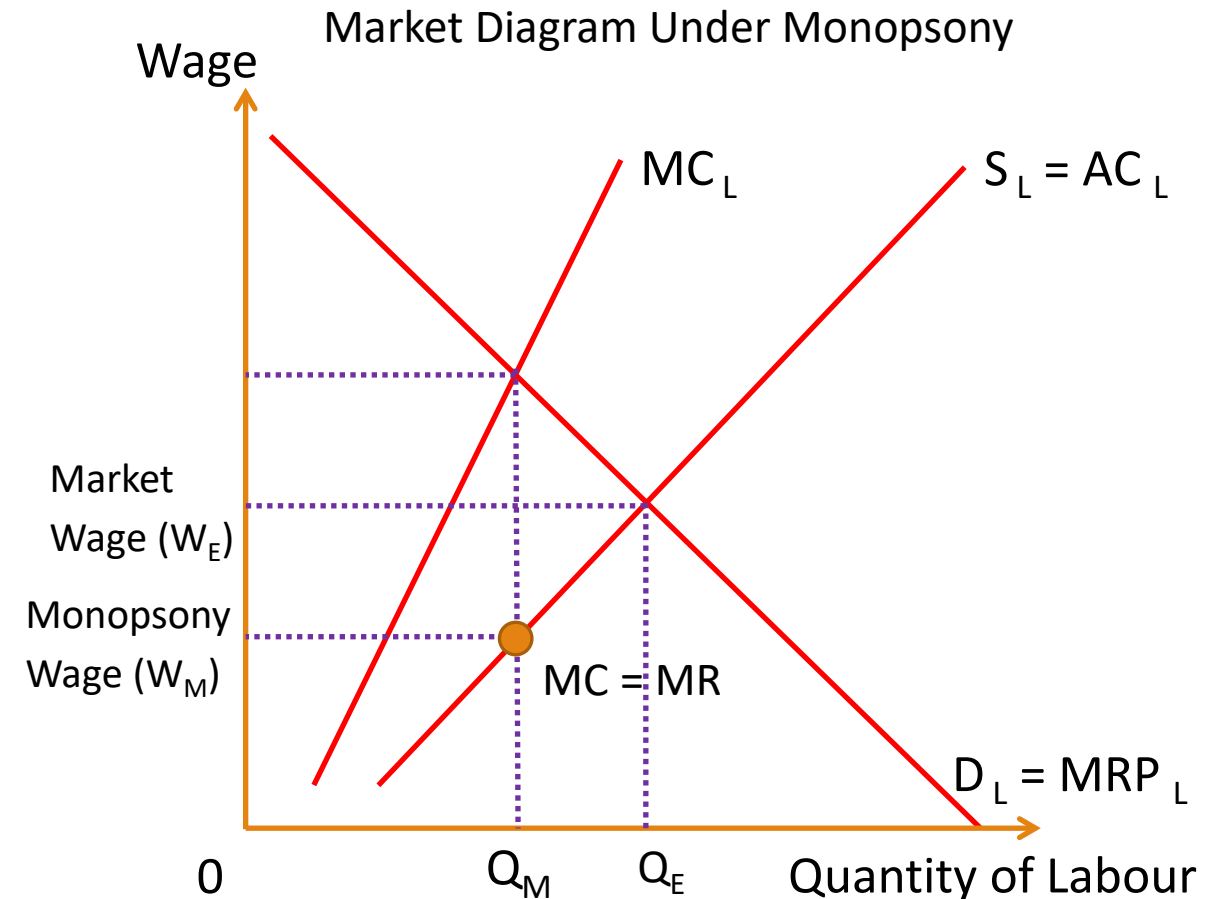
# Monopsony Diagram

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Our labour market notes will look into the demand for labour ( $D_L$ ), supply for labour ( $S_L$ ), and the marginal cost of labour ( $MC_L$ ) in more detail, with a numerical example.

Marginal revenue product of labour  $MRP_L = D_L$  as the monopsony is only willing to buy one more unit of labour if it can produce the same amount of revenue or more. The cheaper the wage rate, the more labour they can demand.

$S_L = AC_L$  as all labour cost in the market is incurred by the monopsony firm



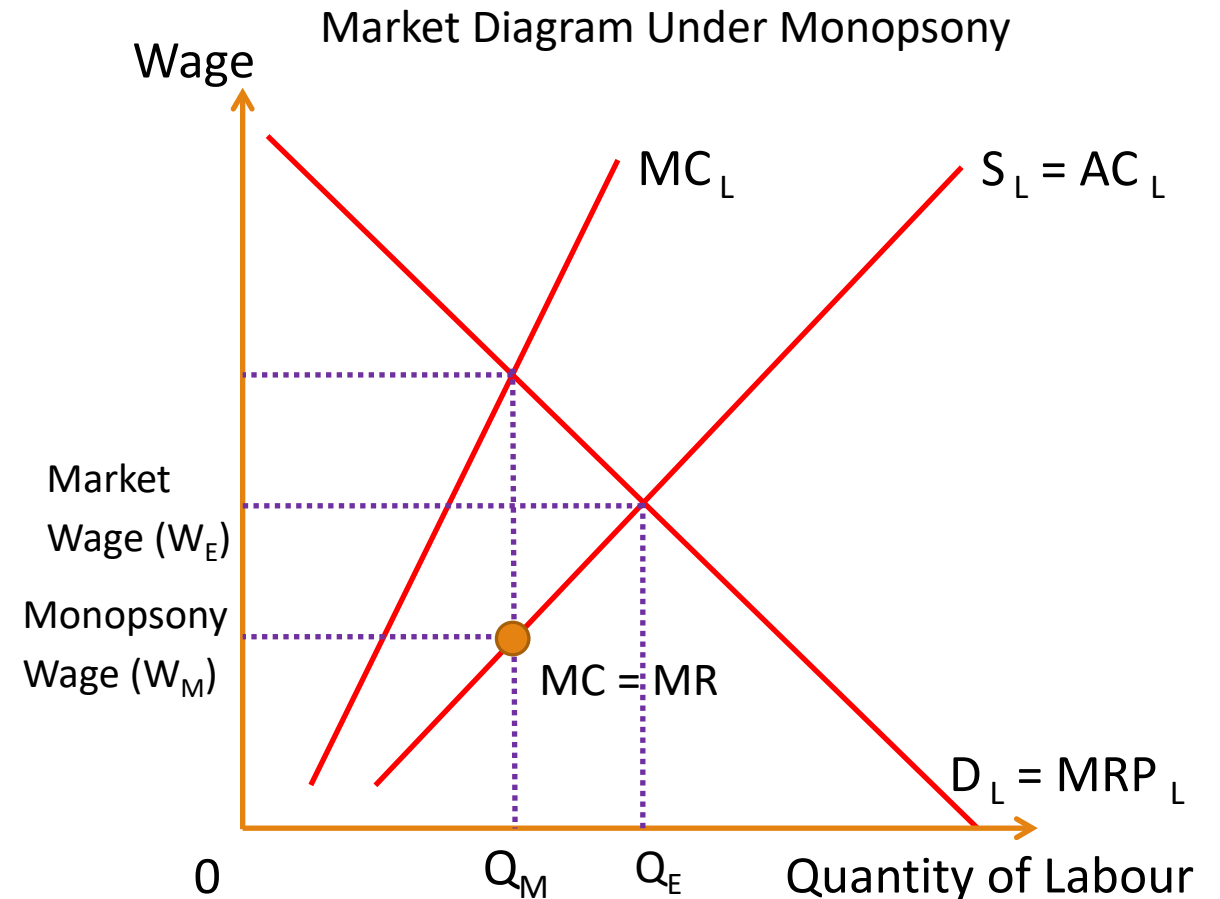
# Monopsony Diagram

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$MC_L$  rises more quickly than the average cost of labour ( $AC_L$ ) as raising the wage to employ additional workers mean increasing wages for existing workers as well, pulling up the cost of acquiring one additional unit of labour quickly.

Under competitive conditions, labour markets operate at  $D = S$ , meaning market wage for labour (factor inputs) are at  $W_E$ , however the monopsony wage is lower at  $W_M$  as they maximise profits at  $MC = MR$  (like a monopoly).

Note that number of workers hired in a monopsony is also lower at  $Q_M$  compared to the competitive quantity  $Q_E$





# Monopsony Role Play

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Separate into teams of 2 and assume each team represent one of the following groups:

- Amazon consumers
- Amazon shareholders
- Book publishers working with Amazon
- Amazon employees

1. Tell the class how your interests are affected by Amazon's monopsony
2. Give 1 argument to convince others that it should continue or end

# Costs and Benefits to Stakeholders

*“The suppliers were split about the reason for the horse meat crisis, with 53.2pc saying it was down to suppliers being squeezed by big supermarkets, but 46.8pc disagreeing.”*

Driving down consumer prices and squeezing supply chains may come back to haunt you.



# Costs and Benefits to Stakeholders

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As you will expect, monopsonies can cause **firms** to be more **profitable** and competitive, but can be detrimental to their suppliers and even drive the out of business.

**Lower prices** from the firm's cost savings/competitiveness can benefit **consumers**, but it may be at the cost of **product quality** so that suppliers can maintain their margins.

Lower supplier costs may mean more profit to be shared among **employees**, but if the monopsony is in terms of the labour market, it would mean lower wages and less staff being hired. It may also affect staff motivation.

**Suppliers** may exit the market due to lower profitability, with less research and development, product innovation and hence sacrifice product quality to survive in the market.

# Counteracting Monopsonies

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What are some ways to prevent or reduce the power of monopsonies?

General Monopsony:

**Co-operation between suppliers** – by forming an organisation to represent smaller suppliers, this will give them more bargaining power to negotiate with the monopsony with regards to prices

**Monopoly power** – if there is only one or a few suppliers/sellers in that market, they will be able to bargain better with the sole buyer by using their monopoly power

**Government intervention/regulation** – the government can again help set standards in the industry and require firms to pay a fair price to their suppliers. For example, the Groceries Code Adjudicator in the UK helps regulate larger supermarkets so they cannot exploit small independent farmers as easily

# Counteracting Monopsonies

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What are some ways to prevent or reduce the power of monopsonies?

Monopsony in the labour market:

**Minimum Wage** – helps to ensure workers are not exploited by sole employers, and that they receive a sustainable amount of wages

**Trade/Labour Unions** – Trade unions can help workers come together and negotiate higher wages or better working conditions for them as a supplier of labour for the organisation. E.g. teachers' union, Transport for London (TfL) union

**Government Regulation** – There is some degree of government regulation that protects employees of companies, such as ensuring a paid holiday entitlement and sick leave. However, there is currently not enough protection for zero-hour workers that are not recognized as employees.

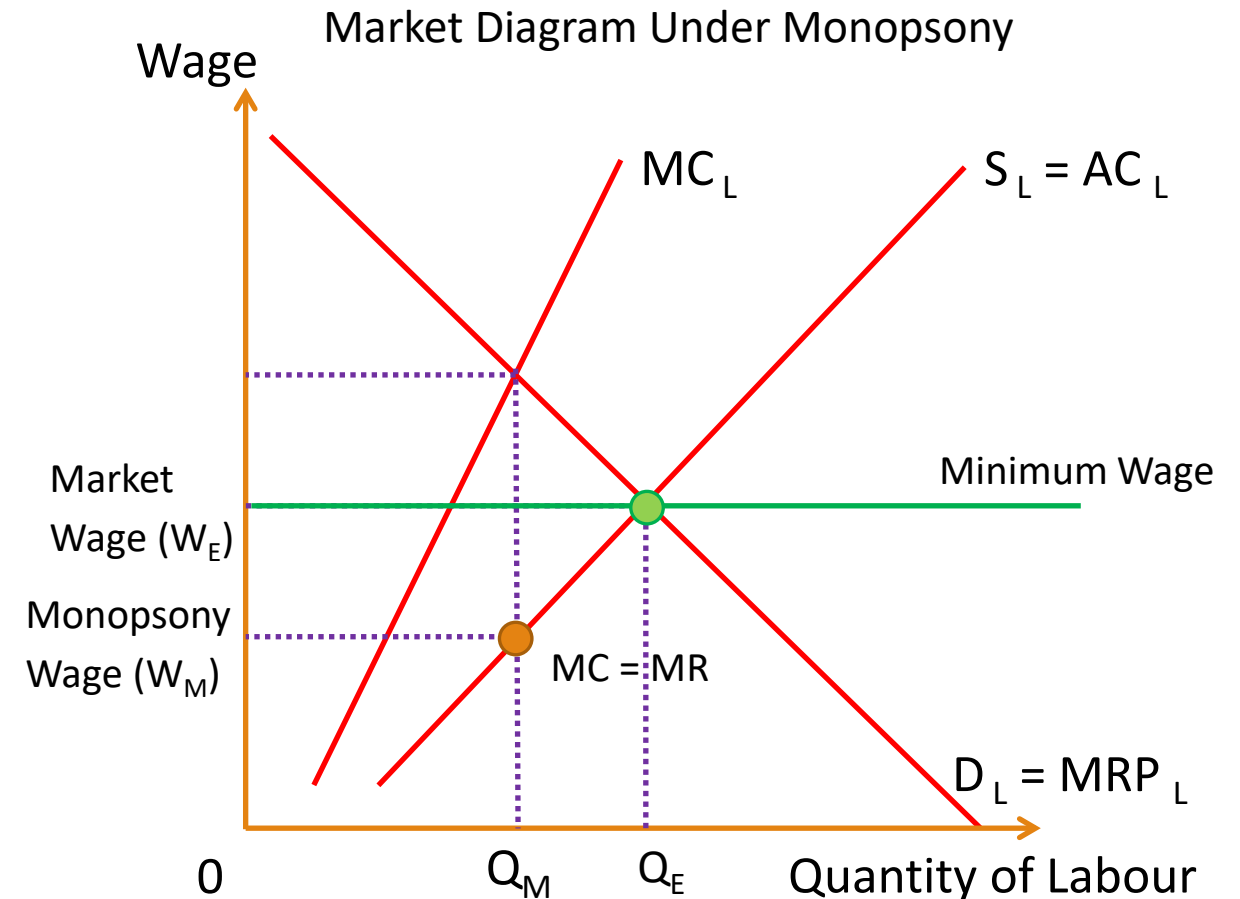
# Monopsony Diagram

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If a minimum wage is implemented by the government, or negotiated by the trade union, it can be set at the competitive market wage to rectify the market failure caused by the monopsony.

The market equilibrium will then move from the orange point where  $MC = MR$  to the green point where  $D = S$  ( $AC = MRP$ )

As a result, there will be a higher wage ( $W_E$  compared to  $W_M$ ) for workers and more workers will be hired ( $Q_E$  compared to  $Q_M$ )





# Another Perspective on Monopsonies

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Underlying Economic theory states that monopsonies are bad for suppliers and good for consumers... but is this always the case?

Watch this video regarding the global coffee trade, and let me know your thoughts after discussing with your neighbour.

<https://voxdev.org/topic/agriculture/coffee-chain-linking-farmers-global-market>





# Monopsony and the Global Coffee Trade

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It seems that sometimes monopsonists can build a stronger, exclusive relationship with suppliers in some cases, which incentivizes them to invest in their supply chain partners.

The investment can then generate more stable profits and higher earnings for the specialty suppliers involved. Some suppliers may need this stability, especially if they are exporting from a developing country.



# Evaluating Monopsonies

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## Sustainability:

- Is this monopsony sustainable in the long run? Can suppliers keep their costs low and generate enough dynamic efficiency to do so? Will it cause any potential negative externalities if it is unsustainable?

## Stakeholders' interests:

- How are consumers/suppliers/employees/shareholders affected by the monopsony? Will it affect product quality and employee's sense of belonging?
- Business Objectives:
- Does the monopsony aim to maximise profits? Will they pass on cost savings from suppliers to consumers?

## Market Structure:

- Is the market concentration of suppliers high enough to counteract the monopsony? i.e. Are the suppliers of the monopsony a monopoly? Is there a trade union protecting workers?